



Barbican Centre Board

Date: WEDNESDAY, 12 JULY 2017
Time: 1.45 pm
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy Dr Giles Shilson (Chairman)
Deputy John Tomlinson (Deputy Chairman)
Deputy John Bennett
Russ Carr
Gerard Grech
Deputy Tom Hoffman
Deputy Wendy Hyde
Emma Kane
Vivienne Littlechild
Deputy Edward Lord
Deputy Catherine McGuinness
Wendy Mead (Chief Commoner)
Lucy Musgrave
Graham Packham
Trevor Phillips
Judith Pleasance
Deputy Tom Sleigh

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Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **a) Board Minutes**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 24 May 2017.
For Decision
(Pages 1 - 8)
- b) Minutes of the Finance Committee**
To receive the draft public minutes and summary of the Finance Committee of the Barbican Centre Board meeting held on 28 June 2017.
For Information
(Pages 9 - 12)
- c) Minutes of the Risk Committee**
To receive the draft public minutes and summary of the Risk Committee of the Barbican Centre Board held on 28 June 2017.
For Information
(Pages 13 - 16)
4. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.
For Information
(Pages 17 - 30)
5. **OUTSTANDING ACTIONS AND WORKPLAN**
Report of the Town Clerk
For Information
(Pages 31 - 34)
6. **ETHICS POLICY**
Report of the Director of Arts.
For Decision
(Pages 35 - 44)
7. **EQUALITY AND INCLUSION UPDATE**
Joint report of the Director of Arts and the Head of HR.
For Information
(Pages 45 - 60)

8. **VISUAL ARTS: ANNUAL REPORT**
 Report of the Director of Arts.
N.B. – to be read in conjunction with the non-public sections and appendix at Item 14.
For Information
 (Pages 61 - 80)
9. **CREATIVE LEARNING: ANNUAL REPORT**
 Report of the Director of Learning & Engagement.
N.B. – to be read in conjunction with the non-public appendix at Item 15.
For Information
 (Pages 81 - 116)
10. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
11. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
12. **EXCLUSION OF THE PUBLIC**
 MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.
For Decision
13. a) **Non-Public Minutes**
 To agree the non-public Minutes of the Barbican Centre Board meeting held on 24 May 2017.
For Decision
 (Pages 117 - 122)
- b) **Non-Public Minutes of the Finance Committee**
 To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board held on 28 June 2017.
For Information
 (Pages 123 - 128)
- c) **Non-Public Minutes of the Risk Committee**
 To receive the draft non-public minutes of the Risk Committee of the Barbican Centre Board held on 28 June 2017.
For Information
 (Pages 129 - 130)
14. **VISUAL ARTS: NON-PUBLIC SECTIONS AND APPENDICES**
 To be considered in conjunction with Item 8.
For Information
 (Pages 131 - 142)
15. **CREATIVE LEARNING: NON-PUBLIC APPENDIX**
 To be considered in conjunction with Item 9.
For Information
 (Pages 143 - 144)

16. **REVIEW OF SKILLS AND EXPERTISE**
Report of the Town Clerk.
For Decision
(Pages 145 - 156)
17. **NEW TICKETING SYSTEM**
Report of the Director of Learning & Engagement.
For Information
(Pages 157 - 162)
18. **GSMD STRATEGIC PLAN**
Report of the Principal, Guildhall School of Music & Drama.
For Information
(Pages 163 - 180)
19. *** DEVELOPMENT UPDATE**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 181 - 184)
20. *** BUSINESS REVIEW**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 185 - 190)
21. *** SBR / STRATEGIC PLAN UPDATE**
Report of the Managing Director.
For Information
(Pages 191 - 196)
22. *** RISK UPDATE**
Report of the Director of Operations & Buildings.
For Information
(Pages 197 - 206)
23. **SECURITY UPDATE**
The Director of Operations & Buildings to be heard.
For Information
24. *** BARBICAN CENTRE CAPITAL CAP PROGRAMME - ANNUAL REPORT**
Report of the Managing Director.
For Information
(Pages 207 - 218)
25. *** FOYER FURNITURE MAINTENANCE & REPLACEMENT**
Report of the Managing Director.
For Information
(Pages 219 - 222)

26. *** GATEWAY 7 OUTCOME REPORT: ART GALLERY ROOF**
Report of the Director of Operations & Buildings.
For Information
(Pages 223 - 226)
27. *** GATEWAY 7 OUTCOME REPORT: CURVE REFURBISHMENT PHASE 1**
Report of the Managing Director.
For Information
(Pages 227 - 232)
28. *** GATEWAY 7 OUTCOME REPORT: FIRE ALARM REFURBISHMENT**
Report of the Director of Operations & Buildings.
For Information
(Pages 233 - 240)
29. **BARBICAN CAMPUS PROGRAMME: AMBER AND RED PROJECTS**
Report of the Director of Operations & Buildings.
For Information
(Pages 241 - 246)
30. **ACTION TAKEN UNDER DELEGATED AUTHORITY**
Report of the Town Clerk.
For Information
(Pages 247 - 248)
31. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
32. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**